#### Guidance

#### Overview

The Better Care Fund (BCF) quarterly reporting requirement is set out in the BCF Planning Requirements for 2017-19 which supports the aims of the Integration and BCF Policy Framework and the BCF programme jointly led and developed by the national partners Department of Health (DHSC), Ministry for Housing, Communities and Local Government (MHCLG), NHS England (NHSE), Local Government Association (LGA), working with the Association of Directors of Adult Social Services (ADASS).

The key purposes of the BCF quarterly reporting are:

- 1) To confirm the status of continued compliance against the requirements of the fund (BCF)
- 2) To provide information from local areas on challenges, achievements and support needs in progressing integration and the delivery of BCF plans
- 3) To foster shared learning from local practice on integration and delivery of BCF plans
- 4) To enable the use of this information for national partners to inform future direction and for local areas to inform delivery improvements

BCF quarterly reporting is likely to be used by local areas, alongside any other information to help inform HWBs on progress on integration and the BCF. It is also intended to inform BCF national partners as well as those responsible for delivering the BCF plans at a local level (including clinical commissioning groups, local authorities and service providers) for the purposes noted above.

BCF quarterly reports are submitted by local areas are required to be signed off by HWBs as the accountable governance body for the BCF locally and these reports are therefore part of the official suite of HWB documents.

The BCF quarterly reports in aggregated form will be shared with local areas prior to publication in order to support the aforementioned purposes of BCF reporting. In relation to this, the Better Care Support Team (BCST) will make the aggregated BCF quarterly reporting information in entirety available to local areas in a closed forum on the Better Care Exchange (BCE) prior to publication.

For 2018-19, reporting on the additional iBCF Grant (from the funding announced in the 2017 Spring Budget) is included in the BCF quarterly reporting as a combined template to streamline the reporting requirements placed on local systems. The BCST along with NHSE hosted information infrastructure will be collecting and aggregating the iBCF information and providing it to MHCLG. Although collected together, BCF and iBCF information will be reported and published separately. MHCLG aim to publish the additional iBCF information in 2018-19.

#### Note on entering information into this template

Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a grey background, as below:

Data needs inputting in the cell

Pre-populated cells

#### Note on viewing the sheets optimally

To more optimally view each of the sheets and in particular the drop down lists clearly on screen, please change the zoom level between 90% - 100%. Most drop downs are also available to view as lists within the relevant sheet or in the guidance tab for readability if required.

The details of each sheet within the template are outlined below.

#### Checklist

- 1. This sheet helps identify the data fields that have not been completed. All fields that appear as incomplete should be complete before sending to the Better Care Support Team.
- 2. It is sectioned out by sheet name and contains the description of the information required, cell reference for the question and the 'checker' column which updates automatically as questions within each sheet are completed.
- 3. The checker column will appear "Red" and contain the word "No" if the information has not been completed. Clicking on the corresponding "Cell Reference" column will link to the incomplete cell for completion. Once completed the checker column will change to "Green" and contain the word "Yes" 4. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'.
- 5. Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to 'Complete Template'.
- 6. Please ensure that all boxes on the checklist tab are green before submission.

#### 1. Cover

- 1. The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off.
- 2. Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to england.bettercaresupport@nhs.net

#### 2. National Conditions & s75 Pooled Budget

This section requires the Health & Wellbeing Board to confirm whether the four national conditions detailed in the Integration and Better Care Fund planning requirements for 2017-19 continue to be met through the delivery of your plan. Please confirm as at the time of completion.

https://www.england.nhs.uk/wp-content/uploads/2017/07/integration-better-care-fund-planning-requirements.pdf

This sheet sets out the four conditions and requires the Health & Wellbeing Board to confirm 'Yes' or 'No' that these continue to be met. Should 'No' be selected, please provide an explanation as to why the condition was not met within the quarter and how this is being addressed. Please note that where a National Condition is not being met, the HWB is expected to contact their Better Care Manager.

In summary, the four national conditions are as below:

National condition 1: A jointly agreed plan

Please note: This also includes confirming the continued agreement on the jointly agreed plan for DFG spending

National condition 2: NHS contribution to social care is maintained in line with inflation

National condition 3: Agreement to invest in NHS-commissioned out-of-hospital services

National condition 4: Implementation of the High Impact Change Model for Managing Transfers of Care

#### 2 Matienal Metrics

The BCF plan includes the following four metrics: Non-Elective Admissions, Delayed Transfers of Care, Residential Admissions and Reablement. As part of the BCF plan for 2017-19, planned targets have been agreed for these metrics.

This section captures a confidence assessment on meeting these BCF planned targets for each of the BCF metrics.

A brief commentary is requested for each metric outlining the challenges faced in meeting the BCF targets, any achievements realised and an opportunity to flag any Support Needs the local system may have recognised where assistance may be required to facilitate or accelerate the achievement of the BCF targets.

As a reminder, if the BCF planned targets should be referenced as below:

- Residential Admissions and Reablement: BCF plan targets were set out on the BCF Planning Template
- Non Elective Admissions (NEA): The BCF plan mirrors the CCG (Clinical Commissioning Groups) Operating Plans for Non Elective Admissions except where areas have put in additional reductions over and above these plans in the BCF planning template. Where areas have done so and require a confirmation of their BCF NEA plan targets, please write into england.bettercaresupport@nhs.net

Please note that while NEA activity is not currently being reported against CCG Operating Plans (due to comparability issues relating to specialised commissioning), HWBs can still use NEA activity to monitor progress for reducing NEAs.

- Delayed Transfers of Care (DToC): The BCF plan targets for DToC should be referenced against your current provisional trajectory. Further information on DToC trajectories for 2018-19 will be published shortly.

The progress narrative should be reported against this provisional monthly trajectory as part of the HWB's plan.

This sheet seeks seeks a best estimate of confidence on progress against targets and the related narrative information and it is advised that:

- In making the confidence assessment on progress against targets, please utilise the available published metric data (which should be typically available for 2 of the 3 months) in conjunction with the interim/proxy metric information for the third month (which is eventually the source of the published data once agreed and validated) to provide a directional estimate.
- In providing the narrative on Challenges, Achievements and Support need, most areas have a sufficiently good perspective on these themes by the end of the quarter and the unavailability of published metric data for one of the three months of the quarter is not expected to hinder the ability to provide this very useful information. Please also reflect on the metric performance trend when compared to the quarter from the previous year emphasising any improvement or deterioration observed or anticipated and any associated comments to explain.

Please note that the metrics themselves will be referenced (and reported as required) as per the standard national published datasets.

### 4. High Impact Change Model

The BCF National Condition 4 requires local areas to implement the High Impact Change Model (HICM) for Managing Transfers of Care. This section of the template captures a self-assessment on the current level of implementation, and anticipated trajectory in future quarters, of each of the eight HICM changes and the red-bag scheme along with the corresponding implementation challenges, achievements and support needs.

The maturity levels utilised on the self assessment dropdown selections are based on the guidance available on the published High Impact Changes Model (link below). A distilled explanation of the levels for the purposes of this reporting is included in the key below:

Not yet established - The initiative has not been implemented within the HWB area

Planned - There is a viable plan to implement the initiative / has been partially implemented within some areas of the HWB geography

Established - The initiative has been established within the HWB area but has not yet provided proven benefits / outcomes

Mature - The initiative is well embedded within the HWB area and is meeting some of the objectives set for improvement

Exemplary - The initiative is fully functioning, sustainable and providing proven outcomes against the objectives set for improvement

https://www.local.gov.uk/our-support/our-improvement-offer/care-and-health-improvement/systems-resilience/high-impact-change-model

In line with the intent of the published HICM model self assessment, the self assessment captured via BCF reporting aims to foster local conversations to help identify actions and adjustments to progress implementation, to understand the area's ambition for progress and, to indicate where implementation progress across the eight changes in an area varies too widely which may constrain the extent of benefit derived from the implementation of the model. As this is a self assessment, the approaches adopted may diverge considerably from area to area and therefore the application of this information as a comparative indicator of progress between areas bears considerable limitations.

In making the self-assessment, please ensure that a representative range of stakeholders are involved to offer an assessment that is as near enough as possible to the operational reality of the area. The recommended stakeholders include but are not limited to Better Care Managers, BCF leads from CCGs and LAs, local Trusts, Care Sector Regional Leads, A&E Delivery Board representatives, CHIAs and regional ADASS representatives.

The HICM maturity assessment (particularly where there are multiple CCGs and A&E Delivery Boards (AEDBs)) may entail making a best judgment across the AEDB and CCG lenses to indicatively reflect an implementation maturity for the HWB. The AEDB lens is a more representative operational lens to reflect both health and social systems and where there are wide variations in implementation levels between them, making a conservative judgment is advised. Where there are clear disparities in the stage of implementation within an area, the narrative section should be used to briefly indicate this, and the rationale for the recorded assessment agreed by local partners.

Please use the 'Challenges' narrative section where your area would like to highlight a preferred approach proposed for making the HICM self-assessment, which could be useful in informing future design considerations.

Where the selected maturity levels for the reported quarter are 'Mature' or 'Exemplary', please provide supporting detail on the features of the initiatives and the actions implemented that have led to this assessment.

For each of the HICM changes please outline the challenges and issues in implementation, the milestone achievements that have been met in the reported quarter with any impact observed, and any support needs identified to facilitate or accelerate the implementation of the respective changes.

To better understand the spread and impact of Trusted Assessor schemes, when providing the narrative for "Milestones met during the quarter / Observed impact" please consider including the proportion of care homes within the locality participating in Trusted Assessor schemes. Also, any evaluated impacts noted from active Trusted Assessor schemes (e.g. reduced hospital discharge delays, reduced hospital Length of Stay for patients awaiting care home placements, reduced care home vacancy rates) would be welcome.

Hospital Transfer Protocol (or the Red Bag Scheme):

- The template also collects updates on areas' implementation of the optional 'Red Bag' scheme. Delivery of this scheme is not a requirement of the Better Care Fund, but we have agreed to collect information on its implementation locally via the BCF quarterly reporting template.
- Please report on implementation of a Hospital Transfer Protocol (also known as the 'Red Bag scheme') to enhance communication and information sharing when residents move between care settings and hospital.
- Where there are no plans to implement such a scheme please provide a narrative on alternative mitigations in place to support improved communications in hospital transfer arrangements for social care residents.
- Further information on the Red Bag / Hospital Transfer Protocol: A quick guide has been published:

https://www.nhs.uk/NHSEngland/keogh-review/Pages/quick-guides.aspx

Further guidance is available on the Kahootz system or on request from the NHS England Hospital to Home team through england.ohuc@nhs.net. The link to the Sutton Homes of Care Vanguard – Hospital Transfer Pathway (Red Bag) scheme is as below: https://www.youtube.com/watch?v=XoYZPXmULHE

This section captures information to provide the wider context around health and social integration.

Please tell us about the progress made locally to the area's vision and plan for integration set out in your BCF narrative plan for 2017-19. This might include significant milestones met, any agreed variations to the plan and any challenges.

Please tell us about an integration success story observed over reported quarter highlighting the nature of the service or scheme and the related impact.

#### 6. Additional improved Better Care Fund - Part 1

For 2018-19 the additional iBCF monitoring has been incorporated into the BCF form. The additional iBCF section of this form are on tabs '6. iBCF Part 1' and '7. iBCF Part 2', please fill these sections out if you are responsible for the additional iBCF quarterly monitoring for your organisation, or geographic

To reflect this change, and to align with the BCF, data must now be entered on a HWB level.

The iBCF section of the monitoring template covers reporting in relation to the additional iBCF funding announced at spring budget 2017 only. More specific guidance on individual questions is present on the relevant tabs.

Please find a list of your previous Quarter 4 2017/18 initiatives / projects on tab 'iBCF Q4 1718 Projects'.

Section A: Please ensure that the sum of the percentage figures entered does not exceed 100%. If you have not designated any funding for a particular purpose, please enter 0% and do not leave a blank cell.

Section B: Please enter at least one initative / project, but no more than 10. If you are funding more than 10 initiatives / projects, you should list those with the largest size of investment in 2018-19.

#### 7. Additional improved Better Care Fund - Part 2

Section C: The figures you provide should cover the whole of 2018-19. Please use whole numbers with no text, if you have a nil entry please could you enter 0 in the appropriate box.

Section D: Please enter at least one metric, but no more than 5.

1. Cover

#### Version 1.0

#### Please Note:

- The BCF quarterly reports are categorised as 'Management Information' and are planned for publishing in an aggregated form on the NHSE website. **Narrative sections of the reports will not be published.** However as with all information collected and stored by public bodies, all BCF information including any narrative is subject to Freedom of Information requests.
- As noted already, the BCF national partners intend to publish the aggregated national quarterly reporting information on a quarterly basis. At a local level it is for the HWB to decide what information it needs to publish as part of wider local government reporting and transparency requirements. Until BCF information is published, recipients of BCF reporting information (including recipients who access any information placed on the BCE) are prohibited from making this information available on any public domain or providing this information for the purposes of journalism or research without prior consent from the HWB (where it concerns a single HWB) or the BCF national partners for the aggregated information.
- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

Health and Wellbeing Board:	Wokingham
Completed by:	Rhian Warner
E-mail:	rhian.warner@wokingham.gov.uk
Contact number:	07989 346744
Who signed off the report on behalf of the Health and Wellbeing Board:	Richard Dolinski, Chair of Health and Wellbeing Board and Executi

Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to england.bettercaresupport@nhs.net saving the file as 'Name HWB' for example 'County Durham HWB'

	Pending Fields
1. Cover	0
2. National Conditions & s75 Pooled Budget	0
3. National Metrics	0
4. High Impact Change Model	0
5. Narrative	0
6. iBCF Part 1	0
7. iBCF Part 2	0









#### << Link to Guidance tab

#### 1. Cover

	Cell Reference	Checker
Health & Wellbeing Board	C8	Yes
Completed by:	C10	Yes
E-mail:	C12	Yes
Contact number:	C14	Yes
Who signed off the report on behalf of the Health and Wellbeing Board:	C16	Yes

Sheet Complete: Yes

#### 2. National Conditions & s75 Pooled Budget

^^ Link Back to top

	Cell Reference	Checker
1) Plans to be jointly agreed?	C8	Yes
2) Social care from CCG minimum contribution agreed in line with Planning Requirements?	C9	Yes
3) Agreement to invest in NHS commissioned out of hospital services?	C10	Yes
4) Managing transfers of care?	C11	Yes
1) Plans to be jointly agreed? If no please detail	D8	Yes
2) Social care from CCG minimum contribution agreed in line with Planning Requirements? Detail	D9	Yes
3) Agreement to invest in NHS commissioned out of hospital services? If no please detail	D10	Yes
4) Managing transfers of care? If no please detail	D11	Yes
Have the funds been pooled via a s.75 pooled budget?	C15	Yes
Have the funds been pooled via a s.75 pooled budget? If no, please detail	D15	Yes
Have the funds been pooled via a s.75 pooled budget? If no, please indicate when	E15	Yes

Sheet Complete:		Yes

3. Metrics ^^ Link Back to top

	Cell Reference	Checker
NEA Target performance	D11	Yes
Res Admissions Target performance	D12	Yes
Reablement Target performance	D13	Yes
DToC Target performance	D14	Yes
NEA Challenges	E11	Yes
Res Admissions Challenges	E12	Yes
Reablement Challenges	E13	Yes
DToC Challenges	E14	Yes
NEA Achievements	F11	Yes
Res Admissions Achievements	F12	Yes
Reablement Achievements	F13	Yes
DToC Achievements	F14	Yes
NEA Support Needs	G11	Yes
Res Admissions Support Needs	G12	Yes
Reablement Support Needs	G13	Yes
DToC Support Needs	G14	Yes

Sheet Complete: Yes	
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4. High Impact Change Model	^^ Link Back to top		
		Cell Reference	Checker
Chg 1 - Early discharge planning Q1 18/19		E12	Yes
Chg 2 - Systems to monitor patient flow Q1 18/19		E13	Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Q1 18/19		E14	Yes
Chg 4 - Home first/discharge to assess Q1 18/19		E15	Yes
Chg 5 - Seven-day service Q1 18/19		E16	Yes
Chg 6 - Trusted assessors Q1 18/19		E17	Yes
Chg 7 - Focus on choice Q1 18/19		E18	Yes
Chg 8 - Enhancing health in care homes Q1 18/19		E19	Yes
UEC - Red Bag scheme Q1 18/19		E23	Yes
Chg 1 - Early discharge planning Q2 18/19 Plan	20 20 20 20 20 20 20 20 20 20 20 20 20 2	F12	Yes
Chg 2 - Systems to monitor patient flow Q2 18/19 Plan		F13	Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Pla	n	F14	Yes
Chg 4 - Home first/discharge to assess Q2 18/19 Plan		F15	Yes
Chg 5 - Seven-day service Q2 18/19 Plan		F16	Yes
Chg 6 - Trusted assessors Q2 18/19 Plan		F17	Yes
Chg 7 - Focus on choice Q2 18/19 Plan	100000000000000000000000000000000000000	F18	Yes
Chg 8 - Enhancing health in care homes Q2 18/19 Plan		F19	Yes
UEC - Red Bag scheme Q2 18/19 Plan		F23	Yes
Chg 1 - Early discharge planning Q3 18/19 Plan		G12	Yes
Chg 2 - Systems to monitor patient flow Q3 18/19 Plan		G13	Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Q3 18/19 Pla	ın	G14	Yes
Chg 4 - Home first/discharge to assess Q3 18/19 Plan		G15	Yes
Chg 5 - Seven-day service Q3 18/19 Plan	X-1500	G16	Yes
Chg 6 - Trusted assessors Q3 18/19 Plan		G17	Yes
Chg 7 - Focus on choice Q3 18/19 Plan		G18	Yes
Chg 8 - Enhancing health in care homes Q3 18/19 Plan		G19	Yes
UEC - Red Bag scheme Q3 18/19 Plan		G23	Yes
Chg 1 - Early discharge planning Q4 18/19 Plan		H12	Yes
Chg 2 - Systems to monitor patient flow Q4 18/19 Plan		H13	Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Q4 18/19 Pla	n	H14	Yes
Chg 4 - Home first/discharge to assess Q4 18/19 Plan		H15	Yes
Chg 5 - Seven-day service Q4 18/19 Plan	-	H16	Yes
Chg 6 - Trusted assessors Q4 18/19 Plan		H17	Yes
Chg 7 - Focus on choice Q4 18/19 Plan	30 st 1005518	H18	Yes
Chg 8 - Enhancing health in care homes Q4 18/19 Plan		N. CONTROL	The second secon
		H19	Yes
UEC - Red Bag scheme Q4 18/19 Plan		H23	Yes
Chg 1 - Early discharge planning, if Mature or Exemplary please explain		112	Yes
Chg 2 - Systems to monitor patient flow, if Mature or Exemplary pleas		113	Yes
Chg 3 - Multi-disciplinary/agency discharge teams, if Mature or Exem		114	Yes
Chg 4 - Home first/discharge to assess, if Mature or Exemplary please	explain	115	Yes
Chg 5 - Seven-day service, if Mature or Exemplary please explain		116	Yes
Chg 6 - Trusted assessors, if Mature or Exemplary please explain		117	Yes
Chg 7 - Focus on choice, if Mature or Exemplary please explain		118	Yes
Chg 8 - Enhancing health in care homes, if Mature or Exemplary pleas	se explain	119	Yes
UEC - Red Bag scheme, if Mature or Exemplary please explain		123	Yes
Chg 1 - Early discharge planning Challenges		J12	Yes
Chg 2 - Systems to monitor patient flow Challenges		J13	Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges		J14	Yes
Chg 4 - Home first/discharge to assess Challenges		J15	Yes
Chg 5 - Seven-day service Challenges		J16	Yes
Chg 6 - Trusted assessors Challenges		J17	Yes
Chg 7 - Focus on choice Challenges		J18	Yes
Chg 8 - Enhancing health in care homes Challenges		J19	Yes
UEC - Red Bag Scheme Challenges		J23	Yes
Chg 1 - Early discharge planning Additional achievements		K12	Yes
Chg 2 - Systems to monitor patient flow Additional achievements		K13	Yes
			Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional ac	hievements	K14	1 CE
Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional ac Chg 4 - Home first/discharge to assess Additional achievements	93	K14 K15	Yes

#### 5. Narrative

^^ Link Back to top

	Cell Reference	Checker
Progress against local plan for integration of health and social care	B8	Yes
Integration success story highlight over the past quarter	B12	Yes

Sheet Complete: Yes

6. iBCF Part 1

^^ Link Back to top

A) a) Machine adult a side	Cell Reference	Checke
A) a) Meeting adult social care needs	D11	Yes
A) b) Reducing pressures on the NHS	E11	Yes
A) c) Ensuring that the local social care provider market is supported	F11	Yes
Initative 1 - B1: Individual title	C18	Yes
Initative 1 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	C19	Yes
Initative 1 - B3: 2017-18 Project names as provided in the 2017-18 returns.	C21	Yes
Initative 1 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	C22	Yes
Initative 1 - B5: Which of the following categories the initiative / project primarily falls under.	C23	Yes
Initative 1 - B6: If "Other", please specify.	C24	Yes
Initative 1 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	C25	Yes
Initative 1 - B8: Report on progress to date:	C26	Yes
Initative 2 - B1: Individual title	D18	Yes
Initative 2 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	D19	Yes
Initative 2 - B3: 2017-18 Project names as provided in the 2017-18 returns.	D21	Yes
nitative 2 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	D22	Yes
nitative 2 - B5: Which of the following categories the initiative / project primarily falls under.	D23	Yes
nitative 2 - B6: If "Other", please specify.	D24	Yes
nitative 2 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	D25	Yes
nitative 2 - B8: Report on progress to date:	D26	Yes
nitative 3 - B1: Individual title	E18	
nitative 3 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?		Yes
nitative 3 - B3: 2017-18 Project names as provided in the 2017-18 returns.	E19	Yes
nitative 3 - 84: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	E21	Yes
nitative 3 - B5. Which of the following categories the initiative / project primarily falls under.	E22	Yes
nitative 3 - B3. Which of the following categories the initiative / project primarily falls under.	E23	Yes
	E24	Yes
nitative 3 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	E25	Yes
nitative 3 - B8: Report on progress to date:	E26	Yes
nitative 4 - B1: Individual title	F18	Yes
nitative 4 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	F19	Yes
nitative 4 - B3: 2017-18 Project names as provided in the 2017-18 returns.	F21	Yes
nitative 4 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	F22	Yes
nitative 4 - B5: Which of the following categories the initiative / project primarily falls under.	F23	Yes
nitative 4 - B6: If "Other", please specify.	F24	Yes
nitative 4 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	F25	Yes
nitative 4 - B8: Report on progress to date:	F26	Yes
nitative 5 - B1: Individual title	G18	Yes
nitative 5 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	G19	Yes
nitative 5 - B3: 2017-18 Project names as provided in the 2017-18 returns.	G21	Yes
nitative 5 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	G22	Yes
nitative 5 - B5: Which of the following categories the initiative / project primarily falls under.	G23	
nitative 5 - B6: If "Other", please specify.		Yes
nitative 5 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	G24	Yes
nitative 5 - B8: Report on progress to date:	G25	Yes
nitative 6 - B1: Individual title	G26	Yes
	H18	Yes
itative 6 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	H19	Yes
itative 6 - B3: 2017-18 Project names as provided in the 2017-18 returns.	H21	Yes
itative 6 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	H22	Yes
itative 6 - B5: Which of the following categories the initiative / project primarily falls under.	H23	Yes
itative 6 - B6: If "Other", please specify.	H24	Yes
itative 6 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	H25	Yes
itative 6 - B8: Report on progress to date:	H26	Yes
itative 7 - B1: Individual title	118	Yes
itative 7 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	119	Yes
itative 7 - B3: 2017-18 Project names as provided in the 2017-18 returns.	121	Yes
itative 7 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	122	Yes
itative 7 - B5: Which of the following categories the initiative / project primarily falls under.	123	No. of the last of
itative 7 - B6: If "Other", please specify.		Yes
		Yes
tative 7 - B7: Planned total duration. For continuing projects, include running time before 2018/10		Yes
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itative 7 - B8: Report on progress to date: Itative 8 - B1: Individual title	J18	Yes
itative 7 - B8: Report on progress to date:  tative 8 - B1: Individual title  tative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	J18 J19	Yes Yes
itative 7 - B8: Report on progress to date: itative 8 - B1: Individual title itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns.	J18 J19 J21	Yes Yes Yes
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itative 7 - B8: Report on progress to date:  itative 8 - B1: Individual title  itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?  itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns.  itative 8 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.  itative 8 - B5: Which of the following categories the initiative / project primarily falls under.	J18 J19 J21 J22	Yes Yes Yes
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itative 7 - B8: Report on progress to date: itative 8 - B1: Individual title itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns. itative 8 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes. itative 8 - B5: Which of the following categories the initiative / project primarily falls under. itative 8 - B6: If "Other", please specify.	J18 J19 J21 J22 J23 J24	Yes Yes Yes Yes Yes
itative 7 - B8: Report on progress to date: itative 8 - B1: Individual title itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns. itative 8 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes. itative 8 - B5: Which of the following categories the initiative / project primarily falls under. itative 8 - B6: If "Other", please specify. itative 8 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	J18 J19 J21 J22 J23 J24 J25	Yes Yes Yes Yes Yes Yes Yes
itative 7 - B8: Report on progress to date: itative 8 - B1: Individual title itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns. itative 8 - B4: If this is a 'New Initiative / Project' for 2018/19, the key objectives / expected outcomes. itative 8 - B5: Which of the following categories the initiative / project primarily falls under. itative 8 - B6: If "Other", please specify. itative 8 - B7: Planned total duration. For continuing projects, include running time before 2018/19. itative 8 - B8: Report on progress to date: itative 9 - B1: Individual title	J18 J19 J21 J22 J23 J24 J25 J26	Yes Yes Yes Yes Yes Yes Yes
itative 7 - B8: Report on progress to date: tative 8 - B1: Individual title tative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? tative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns. tative 8 - B4: If this is a 'New Initiative / Project' for 2018/19, the key objectives / expected outcomes. tative 8 - B5: Which of the following categories the initiative / project primarily falls under. tative 8 - B6: If "Other", please specify. tative 8 - B7: Planned total duration. For continuing projects, include running time before 2018/19. tative 8 - B8: Report on progress to date: tative 9 - B1: Individual title	J18 J19 J21 J22 J23 J24 J25 J26 K18	Yes Yes Yes Yes Yes Yes Yes Yes
itative 7 - B8: Report on progress to date: itative 8 - B1: Individual title itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns. itative 8 - B4: If this is a 'New Initiative / Project' for 2018/19, the key objectives / expected outcomes. itative 8 - B5: Which of the following categories the initiative / project primarily falls under. itative 8 - B6: If "Other", please specify. itative 8 - B7: Planned total duration. For continuing projects, include running time before 2018/19. itative 8 - B8: Report on progress to date: itative 9 - B1: Individual title itative 9 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	J18 J19 J21 J22 J23 J24 J25 J26 K18 K19	Yes
itative 7 - B8: Report on progress to date: itative 8 - B1: Individual title itative 8 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 8 - B3: 2017-18 Project names as provided in the 2017-18 returns. itative 8 - B4: If this is a 'New Initiative / Project' for 2018/19, the key objectives / expected outcomes. itative 8 - B5: Which of the following categories the initiative / project primarily falls under. itative 8 - B6: If "Other", please specify. itative 8 - B7: Planned total duration. For continuing projects, include running time before 2018/19. itative 8 - B8: Report on progress to date: itative 9 - B1: Individual title itative 9 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19? itative 9 - B3: 2017-18 Project names as provided in the 2017-18 returns.	J18 J19 J21 J22 J23 J24 J25 J26 K18 K19 K21	Yes
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Chg 6 - Trusted assessors Additional achievements	K17	Yes
Chg 7 - Focus on choice Additional achievements	K18	Yes
Chg 8 - Enhancing health in care homes Additional achievements	K19	Yes
UEC - Red Bag Scheme Additional achievements	K23	Yes
Chg 1 - Early discharge planning Support needs	L12	Yes
Chg 2 - Systems to monitor patient flow Support needs	L13	Yes
Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs	L14	Yes
Chg 4 - Home first/discharge to assess Support needs	L15	Yes
Chg 5 - Seven-day service Support needs	L16	Yes
Chg 6 - Trusted assessors Support needs	L17	Yes
Chg 7 - Focus on choice Support needs	L18	Yes
Chg 8 - Enhancing health in care homes Support needs	L19	Yes
UEC - Red Bag Scheme Support needs	L23	Yes

Sheet Complete:	Yes

Initative 9 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	K25	Yes
Initative 9 - B8: Report on progress to date:	K26	Yes
Initative 10 - B1: Individual title	L18	Yes
Initative 10 - B2: Is this a continuation of an initiative / project from 2017-18 or a new project for 2018-19?	L19	Yes
Initative 10 - B3: 2017-18 Project names as provided in the 2017-18 returns.	L21	Yes
Initative 10 - B4: If this is a 'New Initative / Project' for 2018/19, the key objectives / expected outcomes.	L22	Yes
Initative 10 - B5: Which of the following categories the initiative / project primarily falls under.	L23	Yes
Initative 10 - B6: If "Other", please specify.	L24	Yes
Initative 10 - B7: Planned total duration. For continuing projects, include running time before 2018/19.	L25	Yes
Initative 10 - B8: Report on progress to date:	L26	Yes

Chaat Complete:	
Sheet Complete:	Yes
	Yes

#### 6. iBCF Part 2

	Cell Reference	Checker
C) a) The number of home care packages provided for the whole of 2018-19	D11	Yes
C) b) The number of hours of home care provided for the whole of 2018-19	E11	Yes
C) c) The number of care home placements for the whole of 2018-19	F11	Yes
D) Metric 1	C18	Yes

Sheet Complete:	Yes

^^ Link Back to top

		are Fund Template Q1 2018/19
	2. Natio	nal Conditions & s75 Pooled Budget
Selected Health and Wellbeing Board:	Wokingham	
Confirmation of Nation Conditions		A STATE OF THE PARTY OF THE PAR
National Condition	Confirmation	If the answer is "No" please provide an explanation as to why the condition was not met within the quarter and how this is being addressed:
Plans to be jointly agreed?  (This also includes agreement with district councils on use of Disabled Facilities Grant in two tier areas)	Yes	and the same surrouter.
2) Planned contribution to social care from the CCG minimum contribution is agreed in line with the Planning Requirements?	Yes	
3) Agreement to Invest in NHS commissioned out of hospital services?	Yes	
4) Managing transfers of care?	Yes	

Confirmation of s75 Pooled Budget	STATE AND ASSESSED.	CONTRACTOR AND ADDRESS OF THE PROPERTY OF THE	CTC SANCTER AND STREET, STREET
Statement	Response	If the answer is "No" please provide an explanation as to why the condition was not met within the quarter and how this is being addressed.	If the answer to the above is 'No' please indicate when this will happen (DD/MM/YYYY)
Have the funds been pooled via a s.75 pooled budget?	Yes		

# Better Care Fund Template Q1 2018/19 Metrics

Selected Health and Wellbeing Board:

Wokingham

Challenges Achievements Support Needs

Please describe any challenges faced in meeting the planned target
Please describe any achievements, impact observed or lessons learnt when considering improvements being pursued for the respective metrics
Please highlight any support that may facilitate or ease the achievements of metric plans

Metric	Definition	Assessment of progress against the planned target for the quarter	Challenges	Achievements	Support Needs
NEA	Reduction in non-elective admissions		Only have month 1 data. Based on April 2018 actuals our NEAs for Qtr1 are forecast to be 3,421 v Plan of 3,292 (3.9% above plan), although the forecast for the quarter may change when we have the benefit of another month's actual figures.		We still have an issue with our NEA target as the CCG operating plan for NEAs for 17/18 and 18/19 was set following the NHS planning rules and includes IHAM (Indicative Hospital Activity Model) growth including demographic growth and a OIPP reduction with a net reduction of 1.8% against 2016/17 out turn (Wokingham NEA outurn for 2016/17 was a small reduction on 15/16 actual NEAs). This proved to be a real challenge in 17/18 with net reduction target of 1.8%. A real challenge considering that we are already one of the highest performing system for NEAs in England.
Res Admissions	Rate of permanent admissions to residential care per 100,000 population (65+)	On track to meet larget	Nil	Permanent Admissions to Care Homes for Qtr1 2018/19 in total were 18, which was 10 less than for the corresponding period in 2017/18 and within target of 33.	Nil
Reablement	Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	On track to meet target	At present the figure recorded only includes social care reablement patients, which are small numbers per month (4 to 6 per month). Such small numbers does significantly impact the overall percentage achieved, which was shown in 17/18. We are currently investigating the ability to include all the health rebalment patients to get a more accurate view in Q1 and Q2 and double checking the allowable variation in this criteria		Nil
Delayed Transfers of Care	Delayed Transfers of Care (delayed days)	On track to meet target	DToC days for Qtr 1 were 933, compared to the current Plan of 960 (2.8% below target).	April month DToC days were high but we are seeing a reducing trend in May and June. In 2017/18 our DToC days were the lowest for the three Berkshire West LAs (Wokingham 3,689; compared to 6,579 for Reading and 8,057 for West Berkshire).	The Wokingham Integrated Partnership has prepared evidence to present a case to change the 2018/19 DToC ambition for Wokingham. We understand that the proposed methodology is designed to set more ambitious targets and allow good performers to hold their 2017/18 performance and agree that this seems reasonable, however we feel that for Wokingham this has produced an anomaly and thrown up a perverse DToC target for us.

## Better Care Fund Template Q1 2018/19 4. High Impact Change Model

disease and the second second

Wokingham				

Challenges
Milestones met during the quarter / Observed Impact

Please describe the key challenges faced by your system in the implementation of this change
Please describe the milestones met in the implementation of the change or describe any observed impact of the implemented change
Please indicate any support that may better facilitate or accelerate the implementation of this change

		BELLEVILLE STATE	N.	laturity Assess	ment			STATE OF STA	rrative	or the transfer of the contract of
		Q417/18	Q1 18/19 (Current)	Q2 18/19 (Planned)	Q3 18/19 (Planned)	Q4.18/19 (Planned)	If 'Mature' or 'Exemplary', please provide further rationale to support this assessment	Challenges	Milestones met during the quarter / Observed impact	Support needs
Chg 1	Early discharge planning	Established	Not yet established	Plans in place	Established	Mature		In order to progress to "Plans in Place", we need to ensure as a system that discharge planning does not start in ABE. We hope to resolve this by Q2 via: completing actions in the AMU recovery plan; ranewing communication materials, PR & leaflets (using the national example of "System Information Leaflet"), focusing on avoiding evening admissions and facilitating late-night discharges.		Wotingham and its Berishire West partners are taking a collaborative approach to further improving the system's DTOC results, with guidance and support provided by the LGA.
Chg 2	Systems to monitor patient flow	Established	Not yet established	Plans in place	Plans in place	Established		In order to progress to "Plans in Place", we need to ensure that we are consistently meeting all 5 criteria for the rating. While further scoping is necessary to asses show this might best be done, we believe that a system capacity policy may be required, which includes any details of any necessary changes in practice, identifies bottlenecks in the system and details any changes required to deal with these alongside an agreed system escalation of capacity.	As above	As above
Chg.3	Multi-disciplinary/multi- agency discharge teams	Established	Plans in place	Plans in place	Established	Established		in order to progress to "Established", we need to ensure that we are meeting the 2nd and 3rd criteria for that rating. To facilitate within, in the first instance we will foous on securing voluntary sector involvement in discharge planning conversations, establishing weekly face to face DTOC sign-off meetings between COOs and DASs, and increasing Social Worker presence during ward rounds.	As above	As above
Chg 4	Home first/discharge to assess	Established	Plans in place	Plans in place	Plans in place	Established		In order to progress to "Established", we need to ensure that we are meeting the 3rd criteria for that rating. To facilitate this, we plan to use our commissioning teams to develop a strategic solution to the time is takes different homes to assess patients.	As above	As above
Chg 5	Seven day service	Established	Not yet established	Plans in place	Plans in place	Established		In order to progress to "Plans in Place", we need to ensure that we are meeting criteria 3 of that raising. To facilitate this, we plan to develop relationships with care providers to look at 7 day working; and to start discussions with care agencies about 7 day working: ergialning what trying to achieve, and building this into the retendering of contracts.	As above	As above
Chg 6	Trusted assessors	Established	Not yet established	Plans in place	Established	Established		In order to progress to "Plans in Place", we need to ensure that we are meeting criteria 3 . for that rating To facilitate this, we plan to reexamine our care provider and care home trusted assessor model.	As above	As above
Chg.7	Focus on choice	Established		Not yet established	Plans in place	Plans in place		n order to pregress to "Plans in Place", we need to ensure that we are meeting criteria 1 and 3 for that raing. To facilitate this, we plan to undertake a review of care navigator posts shroughout the system, and to ensure that eff funders are sufficiently supported to commission their own services.	As above	As above
Chg.8	Enhancing health in care homes	Established	Established	Established	Mature	Mature		n order to progress to "Mature", we need to moure that we are meeting criteria 2 for that ating. To facilitate this, we plan to redo finical audits on patients attending hospitals from care homes.	As above	As above

	Q4 17/18	Q1 18/19 (Current)	Q2 18/19 (Planned)	Q3 18/19 (Planned)	Q418/19 (Planned)	If there are no plans to implement such a scheme, please provide a narrative on sternative militigations in place to support improved communications in hospital transfer arrangements for social care residents.	Challenges	Achievements / Impact	Support needs
JEC Red Bag scheme	Established	Established	Established	Established	Mature		Ensuring that all care home residents arrive at hospital with the red bag and the red bag back returns with the resident to the care home. A process is in place to address this	All \$2 care homes have care home red bags. Full engagement from all partners, ach, homes, \$CA5, acute and community hospitals. Care home residents easily and quickly identified and documentation available within the bag to commence treatment/management	Continue to reinforce the red bag scheme across all partners/agencies

5. Narrative

Selected Health and Wellbeing Board:

Wokingham

ing Characters: 13

Progress against local plan for integration of health and social care

Our local integration plan is based upon effectively developing and embedding our Integrated Hub, WISH Team and Time to Decide (Step Down) service, CHASC team and Step Up service alongside the Berkshire West 10 schemes in order to meet the National Metrics and deliver integrated health and social care services.

To support and build on this work, we have agreed that our governance move to a partnership with all 5 partners in the local system through a Memorandum of Understanding between the CCG, WBC, BHFT, Royal Berkshire Hospital and Wokingham GP Alliance. Implementation commenced in a shadow format from the 1st April 2018 and although in the early stages, appears to be working well. Partner Executive Boards are in the process of reviewing the MoU, with our recommendation to agree and endorse the MoU and recognise that it is an important and significant step in the development of a new collaborative partnership for health and social care in Wokingham.

Additionally work is underway to produce an integration position statement for adult health and social care in Wokingham; the overarching purpose is to inform all Wokingham stakeholders where we stand with regards integration of health and social care services and is being developed in conjunction with all our partners and services in the area.

Please tell us about the progress made locally to the area's vision and plan for integration set out in your BCF narrative plan for 2017-19. This might include significant milestones met, any agreed variations to the plan and any challenges.

Remaining Characters: 17,977

#### Integration success story highlight over the past quarter

Our key success stories for April 2018 to June 2018 are:

- National Metric Performance we have sustained or improved our performance in three out of the four National Metrics: DToCs, people remaining at home 91 days after reablement and permanent admissions to care homes which has been evidenced in Tab 3.
- NEAs Whilst our overall NEA performance is not on track in terms of the local versus national position on NEAs the 4 Berkshire West CCGs are in the top 10 out of 211 CCGs for lowest numbers of NEAs. We have shown significant improvement in our local NEA metric, which measures NEAs in the over 70s in 13 targeted conditions, where we have demonstrated zero growth in NEAs in the last 2 years (16/17 and 17/18) whilst the ONS population growth in the same time period for this age group is 6%.
- New Governance Structure working in shadow format The MoU was agreed in May and is currently going through all partner Executive Boards for approval by July 2018. Our new partner boards have met 3 times and the Leader Partnership Board is being chaired by the Lead Member for Adult Social Care.
- WISH Benefits Realisation During Q1 we reviewed the benefits planned from the original business case for WISH. The BC planned for payback in 2018/19 and the scheme achieved payback in 2017/18, a year ahead of plans. To date it has delivered benefit savings of just over £2 million and has cost circa £1.7 million, therefore a net benefit in 2 years of £345k.
- Programme Plan/Roadmap to 2020 Agreed in Q1 of 2018/19

Please tell us about an integration success story observed over the past quarter highlighting the nature of the service or scheme and the related impact.

#### Additional improved Better Care Fund - Part 1

Selected Health and Wellbeing Board: Additional improved Better Care Fund Allocation for 2018/19:

Vokingham			
£	112,780		

#### Section A

	a) Meeting adult social care needs	b) Reducing pressures on the NHS, including supporting more people to be discharged from hospital when they are ready	c) Ensuring that the local social care provider market is supported
Please enter the amount you have designated for each purpose as a percentage of the total additional IBCF funding you have been allocated for the whole of 2018-19. If the expenditure covers more than one purpose, please categorise it according to the primary purpose. Please ensure that the sum of the percentage figures entered does not exceed 100%. If you have not designated any funding for a particular purpose, please enter 0% and do not leave a blank cell.	65%	35%	0%

#### Section B

What initiatives / projects will your additional IBCF funding	be used to support in 2018-1 Initiative/Project 1	9? Initiative/Project 2	Initiative/Project 3	Initiative/Project 4	Initiative/Project 5	Initiative/Project 6	Initiative/Project 7	Initiative/Project 8	Initiative/Project 9	Initiative/Project 10
B1) Provide individual titles for no more than 10 initiative / projects. If you are funding more than 10 initiatives / projects, you should list those with the largest size of investment in 2018-19. Please do not use more than 150 characters.	BCF 02 WISH - Wokingham	indetive/rioject 2	initiative/project 3	intation rejects	matatrajirojecci	madate) reject o	munic, rojec	initiative), rojecto	mutative), rejects	maarrey, reject 20
B2) Is this a continuation of an initiative / project from 2017-18 a new project for 2018-19? Use the drop-down menu, options below:  Continuation  New initiative/project	Continuation									
Click here for a reminder of initative / project titles submitted in			-					4		
B3) If you have answered question B2 with "Continuation" pleas provide the name of the project as provided in the 2017-18 returns. See the link above for a reminder of the initiative / projectives submitted in Q4 2017-18. Please do not select the same project title more than once.  24) If this is a "New Initative / Project" for 2018/19, briefly										
<b>describe the key objectives / expected outcomes.</b> Please do not use more than 250 characters.										
B5) Use the drop-down menu provided or type in one of the categories listed to indicate which of the following categories the initiative / project primarily falls under. Hover over this cell to view the comment box for the list of categories if drop-down options are not visible.	7. Integration									
<b>B6)</b> If you have answered question <b>B5</b> with " <u>Other</u> ", please specify. Please do not use more than 50 characters.										
B7) What is the planned total duration of each initiative/projects Use the drop-down menu, options below. For continuing projects you should also include running time before 2018/19.  1) Less than 6 months 2) Between 6 months and 1 year 3) From 1 year up to 2 years 4) 2 years or longer										
B8) Use the drop-down options provided or type in one of the following options to report on progress to date: 1) Planning stage 2) In progress: no results yet 3) In progress: showing results 4) Completed	3. In progress: showing results									

### Additional improved Better Care Fund - Part 2

Selected Health and Wellbeing Board: Additional improved Better Fund Allocation for 2018/19:

Wokingham		
£	112,780	

### **Section C**

What impact does the additional iBCF funding you have be	a) The number of home care packages provided for the whole of 2018-19:	b) The number of hours of home care provided for the whole of 2018-19:	c) The number of care home placements for the whole of 2018-19:
C1) Provide figures on the planned number of home care packages, hours of home care and number of care home placements you are purchasing/providing as a direct result of your additional iBCF funding allocation for 2018-19. The figures you provide should cover the whole of 2018-19. Please use whole numbers with no text, if you have a nil entry please could you enter 0 in the appropriate box.		-	-

### Section D

Metric 1	Metric 2	Metric 3	Metric 4	Metric 5
affect decisions on the budget and we do not plan to		10% of the iBCF money due of	£112k, at this level; we will use	existing projects to enable

Bet	ter Care Fund Template Q1 2018/19	
	Additional iBCF Q4 2017/18 Project Titles	

<< Link to 6. iBCF Part 1

uarter 4 2017/18 Submitte oject information not submitt	ed Project Titles													
	Project Title 2	Project Title 3		Project Title 5	Project Title 6	Project Title 7	Project Title 8	Project Title 9	Project Title 10	Project Title 11	Project Title 12	Project Title 13	Project Title 14	Project Title 15
F 01 Integrated Health and cial Care Hub	BCF02 WISH	BCF03 Step Up	BCF08 CHASC – Community Health and Social Care	BCF03 Step Down										
T Care Trab														
														Ĭ
ect Title 16	Project Title 17	Project Title 18	Project Title 19	Project Title 20	Project Title 21	Project Title 22	Project Title 23	Project Title 24	Project Title 25	Project Title 26	Project Title 27	Project Title 28	Project Title 29	Project Title 30
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